



# 2020 Census Program Monthly Status Report

## February 2019

All information in this report is as of February 28, 2019, unless otherwise stated.



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# 2020 Census

## General Update

Hiring is well underway as close to 200,000 applicants have created a profile in the hiring system to become temporary workers for the 2020 Census. More than 150,000 of those total applicants have completed the assessments, and more than 1,500 have been selected to become recruiting assistants. While many continue through the clearance process of fingerprinting and background checks, close to 850 recruiting assistants have been hired. This is short of our original goal which had been to hire 1,187 by February 8. This delay has resulted from slower than expected background check processing. In response, the Census Bureau's Human Resources Division is hiring additional staff and bringing on additional security specialists to assist with the clearance process. Management has been authorized to grant overtime.

As of February 28, the RCCs have hired 467 partnership specialists and 180 more are awaiting clearance. The May 1 hiring goal is in jeopardy because the clearance and hiring process is taking longer than anticipated. As noted above, the Census Bureau's Human Resources Division is hiring additional staff and bringing on additional security specialists to assist with the clearance process.

In spite of not having hired as many partnership specialists as originally expected for this point in time, the partnership specialists have made great progress in working with states (and local communities) to form 2020 Census Complete Count Commissions (and Complete Count Committees). As of the end of February, 44 states plus the District of Columbia and Puerto Rico have agreed to form 2020 Census Complete Count Commissions. Five more states are also considering legislation to form a commission and only one state has declined. Even though six states do not have a complete count commission, these same six states have formed 59 committees at the local level (either government complete count committees at the city and/or county level; community complete count committees; or a mix of government, community, and tribal complete count committees.) Altogether, across the country, there are 1,381 local level Complete Count Committees formed so far. All of the committees across the country comprise a broad spectrum of leaders from education, business, health care, and other community organizations. These trusted voices develop and implement a 2020 Census awareness campaign based upon their knowledge of the local community to encourage a response.

# 2020 Census

## General Update

In January, a U.S. District Court judge in New York ruled against the decision to add a citizenship question to the 2020 Census questionnaire. The case remains under appeal and the Supreme Court has agreed to review the case with a hearing expected in April. However, the decision does not impact Census planning and operations moving forward. The Census Bureau continues with its plans to conduct the 2019 Census Test, which is designed to measure the operational effect of including a citizenship question on self-response rates.

The 30-day Federal Register Notice for the remaining operations scoped for the 2020 Census data collection was published in the Federal Register on February 13. This notice was previously posted on December 28, 2018 for a 30-day comment period, but public comments could not be received during the partial government shutdown. In addition, the document was updated to reflect pending litigation regarding the reinstatement of the citizenship question. Approval for the 2020 Census was being sought from OMB in phases. The first phase of approval was for the 2020 Census Address Canvassing operation only, which was described in Federal Register Notice “2020 Census,” October 2, 2018.

Also of note, the Census Bureau published the annual Citizenship by Voting Age by Race and Ethnicity (CVAP) special tabulation from the 2013-2017 American Community Survey 5-year estimates.

# 2018 End-to-End Census Test

## Key Activities and Accomplishments Update

### [30-Day Look Back](#)

#### **Data Products and Dissemination (DPD)**

- Continued to develop the 2018 Redistricting Data Prototype (Public Law 94-171) Summary File Technical Documentation. This publication will accompany the 2018 PL prototype data release in March.

#### **Redistricting Data Program**

- Delivered the Prototype Public Law 94-171 Redistricting Data Geographic Support Products to the legislative leadership and official RDP liaisons in the 50 states, District of Columbia, and Puerto Rico on February 20 and to the public on February 21.

#### **Response Processing**

- Delivered 2018 End-to-End Census Edited File (CEF) on February 4 from the Decennial Response Processing System to the Census Data Lake.

#### **Systems Readiness – Releases to Date**

- Created and delivered the PL 94-171 prototype product to the Population Division in support of Release E-3 (Tabulation and Dissemination).

### [30-Day Look Ahead](#)

#### **Data Products and Dissemination (DPD)**

- Review and finalize the 2018 Redistricting Data Prototype (Public Law 94-171) Summary File, including the tabular presentation on data.census.gov (Center for Enterprise Dissemination Services and Consumer Information [CEDSCI]). The review will be complete after the data are included in the DVD with supporting software to support the release and delivery of the PL prototype.

#### **Redistricting Data Program**

- Deliver the Prototype Public Law 94-171 Redistricting Data File to the legislative leadership and official RDP liaisons in the 50 states, District of Columbia, and Puerto Rico on March 28 and to the public on March 29.

#### **Response Processing**

- Prepare draft of 2018 End-to-End Census Test Response Processing Operational Assessment.

# 2019 Census Test

## Key Activities and Accomplishments Update

- The 2019 Census Test will ask a nationally representative sample of 480,000 households to answer the planned 2020 Census questions. The test is designed to measure the operational effect on self-response rates of including a citizenship question; it will be a split panel test, with one panel receiving the citizenship question and the other not. The first mailing will go out mid-June, with data collection ending on August 15.
- The 30-day Federal Register Notice and Nonsubstantive Change Request for the 2019 Census Test cleared the Department of Commerce, and the document was published in the Federal Register on February 25. The internet instrument was delivered on February 21 for user acceptance testing. The 2019 Census Test questionnaires, letters, and inserts have been printed, and they arrived at the National Processing Center (NPC) in Jeffersonville, IN, on February 11. The sample of housing unit addresses have been selected, and the envelopes have been printed and arrived at NPC for the start of mail package assembly on February 20.

# 2020 Census

## 2020 Census Operational Readiness

### Census Questionnaire Assistance Contact Centers

- The 10 Census Questionnaire Assistance contact center sites, which will support 2020 Census telephone operations, are targeted for opening by July 1 and are “on track.” The non-English, non-Spanish dedicated bilingual site in New York City received its lease award on February 20. As of February 21, the El Paso, TX, site is the only contact center of the 10 without a lease award, however, the lease acquisition checklist has been approved and a signed lease is expected by March 1. The other eight sites include Blythewood, SC; Irving, TX; Jacksonville, FL; Kansas City, MO; Nashville, TN; Pueblo, CO; Tamarac, FL; and Tempe, AZ.

### 2020 Census Complete Count Commissions and Committees

- The latest states to form 2020 Census Complete Count Commissions are Kansas and Vermont. Altogether, 44 states plus the District of Columbia and Puerto Rico have agreed to form commissions. Five more states are also considering legislation to form a commission (and one state has declined). Even though six states do not have a complete count commission, they have either government complete count committees at the city and/or county level; community complete count committees; or a mix of government, community, and tribal complete count committees. As of February 21, local and tribal governments, as well as local communities, in these six states have established 59 committees: 45 by governments, 10 by tribes, and four by communities.
- Many places across the country, including those noted above, are also forming 2020 Census Complete Count Committees. As of February 28, 1,381 local complete count committees have formed: 1,157 by governments, 181 by community groups, and 43 by tribes. All of the committees across the country comprise a broad spectrum of leaders from education, business, health care, and other community organizations. These trusted voices develop and implement a 2020 Census awareness campaign based upon their knowledge of the local community to encourage a response.

# 2020 Census

## 2020 Census Operational Readiness (continued)

### Wave 1 Area Census Offices

- The area census office (ACO) site in Concord, NH, received a lease award on February 21. All 40 Wave 1 ACOs have complete design intent drawings, complete construction drawings, approved tenant improvement costs, and a notice to proceed. As of February 25, 35 of the Wave 1 ACOs have buildout/space accepted, and 29 of those offices are “ready for business,” which means the IT equipment is installed, furniture is in place, and the alarm system is operable. The offices are ready for staff, but may or may not have staff occupying the space. The opening of the Wave 1 ACOs are scheduled to be completed by the end of March, however, since address canvassing will not take place in Puerto Rico, the Caguas ACO does not need to open in Wave 1. It will open during the same time frame as the Wave 2 ACOs.

### Wave 2 Area Census Offices

- Space has been identified for all 208 Wave 2 ACOs, which are scheduled to open between June and September. The office in Jersey City, NJ, is the only ACO to not have a signed occupancy agreement or lease, but the memorandum of understanding/lease award is expected to occur on March 13. The General Services Administration (GSA) says the process is slower for this office because of an interagency agreement and there is no reason for concern. The Census Bureau’s New York Regional Census Center is proceeding with tasks as if the lease has been awarded. As of February 25, 194 of the Wave 2 ACOs have complete design intent drawings and 148 have complete construction drawings.

### Recruiting and Assessment

- More than 194,000 applicants have created a profile as of February 25 in the Recruiting and Assessment application to become temporary workers for the 2020. Nearly 155,000 of those total applicants have completed the assessments, and 1,544 have been selected to become recruiting assistants. Fingerprints have been collected from 1,426 of the selectees, 1,001 have cleared the background check and 847 recruiting assistants have been hired. The goal had been to hire 1,187 by February 8. As the onboarding status remains with a status of “requires attention,” the Census Bureau’s Human Resources Division is hiring additional staff and bringing on additional security specialists to assist with the clearance process. Management has been authorized to grant overtime.
- The Census Bureau’s June 30 goal of hiring 1,501 partnership specialists who will work out of the six regional census centers (RCCs) has a status of “management focus.” As of February 28, the RCCs have hired 467 partnership specialists and 180 more are awaiting clearance. The May 1 hiring goal is in jeopardy because the clearance and hiring process is taking longer than anticipated. The Census Bureau’s Human Resources Division is hiring additional staff and bringing on additional security specialists to assist with the clearance process.

# 2020 Census

## 2020 Census Operational Readiness (continued)

### [30-Day Look Back](#)

#### **Systems Readiness**

- Integration and performance and scalability testing is underway for systems supporting Address Canvassing and Peak Recruiting and Hiring operational deliveries.

#### **Content and Forms Design**

- Participated in user acceptance testing of automated data collection instruments.

#### **Language Services**

- Began expert review of non-English print language guides.
- Reviewed pretesting findings to ensure necessary non-English updates are made within the internet instrument.

### [30-Day Look Ahead](#)

#### **Systems Readiness**

- Systems Integration teams will continue to conduct integration and performance and scalability testing for systems supporting Address Canvassing and Peak Recruiting and Hiring.
- The CEDSCI team, the Census Bureau's Telecommunications Office, and the Census Redistricting and Voting Rights Data Office will continue their preparations for embargo access to the Prototype Public Law (P.L.) 94-171 Redistricting Data. The one-day embargo period for stakeholders will begin on March 28. After the embargo, the public will have to register and request access to view the data.

#### **Content and Forms Design**

- Continue to participate in user acceptance testing of automated data collection instruments.

#### **Language Services**

- Begin expert review of translated scripts for non-English video language guides.
- Update non-English translations within the internet instrument (based on pretesting findings).

# 2020 Census

## 2020 Census Operational Readiness (continued)

### 30-Day Look Back

#### **Geographic Programs**

- GEO conducted 77 webinars in support of the Participant Statistical Areas Program (PSAP) with 736 attendees.

#### **Local Update of Census Addresses (LUCA)**

- Released New Construction Geographic Update Partnership Software for partner use.

#### **Address Canvassing**

- Conducted a dry run for early operations classroom training for area census office (ACO) managers on February 19-20.
- Began a dry run for In-Field Address Canvassing lister training scheduled from February 25 to March 1.

#### **Forms Printing and Distribution**

- Sent the Island Area Statement of Work to the Government Publishing Office (GPO) on February 5.
- Submitted the Authority to Operate (ATO) Task to GPO and the contractor (R.R. Donnelley) on February 27.

### 30-Day Look Ahead

#### **Geographic Programs**

- Release Type of Enumeration Area (TEA) interactive map on March 1.

#### **Local Update of Census Addresses (LUCA)**

- Complete Address Canvassing Validation of Local Update of Census Addresses.

#### **Address Canvassing**

- Conduct a dry run for In-Field Address Canvassing quality control lister training on March 5-7.
- Conduct a dry run for In-Field Address Canvassing census field supervisor training on March 12-13.

#### **Forms Printing and Distribution**

- Operational test questionnaire printing will start on March 12.
- Operational test materials will be delivered by April 2.
- Printing production for the Island Areas is planned for March.

# 2020 Census

## 2020 Census Operational Readiness (continued)

### 30-Day Look Back

#### **Integrated Partnership and Communications (IPC)**

- Released a handout titled, “The 2020 Census and Confidentiality,” to serve as an important resource for staff and partners at both the national and local levels. It will be available in Spanish in the coming weeks.  
<https://www.census.gov/content/dam/Census/library/factsheets/2019/comm/2020-confidentiality-factsheet.pdf>
- Met with the Australian Bureau of Statistics to share information on respective partnership and communications operations on February 12. Australia moved to an online census for their last census in 2016.
- Presented high-level findings from the Census Barriers, Attitudes, and Motivators Study (CBAMS), as well as a mindset overview, to the Census Scientific Advisory Committee on February 14. This committee advises the Census Bureau Director on the uses of scientific developments in statistical data collection, survey methodology, geospatial and statistical analysis, econometrics, cognitive psychology, business operations, and computer science as they pertain to the full range of Census Bureau programs and activities, including census tests, policies, and operations.
- Presented the creative review and media processes to the National Advisory Committee’s (NAC) IPC Working Group and select members of the Census Scientific Advisory Committee (CSAC) on February 21-22.

### 30-Day Look Ahead

#### **Integrated Partnership and Communications (IPC)**

- Brief Census Bureau and Department of Commerce leadership on the creative originals that will move forward into testing.
- Participate in a 3 day workshop to approve final stimuli for creative testing.
- Creative testing focus groups will begin the week of March 25.
- Present on the IPC program to the Census Scientific Advisory Committee on March 28.

# 2020 Census

## 2020 Census Operational Readiness (continued)

### 30-Day Look Back

#### **Update Enumerate (UE)**

- Updated quality assurance checklist for address registers.
- Submitted Count Review (CR) adding requirement for badges without photos for Remote Alaska enumerators.
- Held discussions with legal regarding assessment waiver for Remote Alaska enumerators.

#### **Group Quarters (GQ)**

- Conducted 2020 GQ Production Control System end-user user acceptance testing supporting the GQ Advance Contact operation.

#### **Federally Affiliated Count Overseas (FACO)**

- Participate in user acceptance testing.

### 30-Day Look Ahead

#### **Update Enumerate (UE)**

- Finalize Production Control System software requirement specifications for Update Enumerate/Remote Alaska.
- Update and finalize the 2020 UE Operational Assessment Study Plan.
- Conduct Field Operational Control System Quality Assurance (FOCS QA) test for Update Enumerate/Remote Alaska.

#### **Group Quarters (GQ)**

- Participate in (Field GQ led) 2020 GQE enumerator dry run.
- Develop and deliver 2020 GQ website required materials.
- Start 2020 Field Operational Control System (FOCS) end-user user acceptance testing supporting GQ Enumeration.

#### **Federally Affiliated Count Overseas (FACO)**

- Finalize detailed operational plan.

# 2020 Census

## 2020 Census Operational Readiness (continued)

### [30-Day Look Back](#)

#### Data Products and Dissemination (DPD)

- Published the Detailed Operational Plan for DPD to the Census Bureau website.

#### Redistricting Data Program

- Published the annual Citizenship by Voting Age by Race and Ethnicity (CVAP) special tabulation from the 2013-2017 American Community Survey 5-year estimates.

#### Count Review

- Presented the operation status at the Federal-State Cooperative for Population Estimates (FSCPE) steering committee.
- Started development of the Census Review, Analysis and Visualization Application (CRAVA).

#### Archiving

- Developed a Central Artifact Repository.
- Continued to work with the National Archives and Records Administration (NARA) regarding 2020 transfer mechanisms and records schedule appraisal.

#### Island Areas Censuses

- Reviewed and updated initial draft of training materials

### [30-Day Look Ahead](#)

#### Data Products and Dissemination (DPD)

- The Data Stewardship Executive Policy Committee and the Center for Disclosure Avoidance Research (CDAR) are reviewing the 2020 data products proposal and will discuss it in an upcoming meeting. Feedback is expected in March.

#### Redistricting Data Program

- Finalize Phase 2—the Voting District Project verification procedures and scripts; begin processing incoming files in March. Processing will continue through the summer.

#### Count Review

- Finish development of Geography Update Partnership Software (GUPS).
- Host address preparation webinar with FSCPEs.
- Award FSCPE contracts.

#### Archiving

- Analyze source documentation that needs to be archived for research following the 2020 Census.

#### Island Areas Censuses

- Identify location of the census office for each Island Area.
- Develop final draft of training materials.

# 2020 Census

## 2020 Census Operational Readiness (continued)

### 30-Day Look Back

#### **Field Infrastructure**

- Received badging equipment for all six regional census centers (RCCs), and all RCCs are now operational. A kit order was placed for the 39 ACOs opening in Wave 1 ACOs; the equipment delivery is contingent upon the opening of the Wave 1 ACOs.

#### **Decennial Logistics Management**

- Continue shipment of assessment materials to Wave 1 ACOs -stateside and Puerto Rico. This should be completed by end of March.

### 30-Day Look Ahead

#### **Field Infrastructure**

- Continue selection (fingerprinting and background check) and training activities for recruiting assistants, office operation supervisors, and clerks.
- Continue recruiting activities for early operations (until June 7).
- Continue onboarding of finance staff in the RCCs and ACOs.
- Rollout Phase 2 of the toll free jobs line, calls are being routed as the Wave 1 ACOs become open and operational.
- Continue receiving dual employment waivers from various government departments.
- Continue coordination activities with HRD to track the badging equipment delivery and installation for Puerto Rico and Wave 1 ACOs.

#### **Decennial Logistics Management**

- Secure leases for all Wave 2 ACOs.
- Continue design and construction build-out activities for acquired ACOs.
- Complete printing of training materials for stateside address canvassing listers.

# 2020 Census

## Major Contracts Overview

### Technical Integrator (TI)

- Support the 2020 Census Program to deliver a fully integrated Census System of Systems.
- Ensure that the 2020 Census System of Systems integrates, scales, performs, is secure, and meets 2020 Census business objectives.
- **Awarded: August 26, 2016; Awardee: T-Rex Solutions LLC**

### Decennial Device as a Service (dDaas)

- Provide a single integrated solution for mobile devices and related services to support the 2018 End-to-End Census Test, Nonresponse Followup operation, and 2020 Census.
- Configure, provision, ship, manage, and decommission all mobile devices and provide reliable network coverage.
- **Awarded: June 29, 2017; Awardee: CDW-G**

### Census Questionnaire Assistance (CQA)

- Create, test, and operate telephone contact centers to provide support for assistance in completing census questionnaires and other general assistance. The system includes an Interactive Voice Response (IVR) mode designed for self-assistance and efficiency.
- Enables respondents to complete an enumeration over the telephone.
- Supports outbound calling to verify respondent information as a follow-up activity for Coverage Improvement.
- **Awarded: July 11, 2016; Awardee: General Dynamics Information Technology (GDIT); November 16, 2018 GDIT Contact Center Operations acquired by Maximus Inc.**

### 2020 Enterprise Census and Survey Enabling (CEDCaP ECaSE) Platform

- Design, develop, test, systems engineering, maintenance, and operational support of an enterprise data collection and processing platform.
- This solution includes the following 2020 Census capability areas: Internet Self-Response (ISR), Operational Control System (Field OCS and Survey OCS), and Enumeration application.
- **Awarded: June 19, 2017; Awardee: immixGroup Inc.**

### Integrated Communications Contract (ICC)

- Plan, design, integrate, produce, implement, monitor, and assess an integrated communications program for the 2020 Census.
- By implementing an integrated communications campaign, it is anticipated that awareness of the decennial census will increase, promoting self-response, reducing field workload for the Nonresponse Followup operation, and improve response rates for targeted audiences.
- **Awarded: August 24, 2016; Awardee: Young & Rubicam (Y&R)**

# 2020 Census

## Major Contracts Overview (continued)

### Census Schedule A Human Resources and Recruiting, Payroll System (C-SHaRPS) - Recruiting and Assessment (R&A)

- Through a combination of vendor-provided and legacy Census Bureau systems, the C-SHaRPS ecosystem will provide the following for Schedule A field staff for decennial operations:
  - Online job application and assessment through the recruiting and assessment solution.
  - Automated core human resources and payroll functionality.
  - Online training provided by CSRA utilizing Cornerstone's Learning Management System.
- **Awarded: November 10, 2016; Awardee: CSRA**

### Census Schedule A Human Resources and Recruiting, Payroll System (C-SHaRPS) - Fingerprinting

- Collect fingerprints of selected applicants for Schedule A selectees during decennial census testing beginning in FY2018 and ultimately for the 2020 Census.
- Additional options may include the collection of fingerprints from CQA contractor candidates and facial photography operations (both for Schedule A and CQA) during these periods.
- **Awarded: November 21, 2017; Awardee: IndraSoft Inc.**

### 2020 Census Printing and Mailing

- Provide primary print production and mailing services contract for the 2018 End-to-End Census Test and the 2020 Census; will print and distribute a variety of materials in support of Self-Response, Update Leave, and Nonresponse Followup operations.
- Materials to be produced include questionnaires; letters inviting households to respond to the census online, by phone, or by mail; reminder letters and postcards; and language inserts.
- **Awarded: December 28, 2018; Awardee: R.R. Donnelley Inc.**

### Field Information Technology Deployment (FITd)

- Provide and support IT equipment in the regional census centers (RCCs) (support only), area census offices (ACOs), Island Area offices (IAOs), paper data capture centers (PDCCs), and remote workers.
- Stage, provision, ship, install, track, maintain, and decommission Field IT equipment.
- Provide on-site help desk services and system administration support for paper data capture centers.
- **Awarded: August 1, 2018; Awardee: Unisys Corporation**

# 2020 Census

## Major Contracts Status

Status	Contract
●	Technical Integrator (TI) – T-Rex
●	Decennial Device as a Service (dDaaS) – CDW-G
●	Census Questionnaire Assistance (CQA) – GDIT
●	2020 Enterprise Censuses and Surveys Enabling (ECaSE) Platform – immixGroup/Pega
●	Integrated Communication Contract (ICC) – Team Y&R
●	C-SHaRPS Recruiting and Assessment – CSRA
●	C-SHaRPS Fingerprinting – Indrasoft
●	Printing and Mailing – R.R. Donnelley
●	Field IT Deployment (FITd)

Pre-Award	On Track	Management Focus	Requires Attention
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### Legend

# 2020 Census

## Major Contracts

### 30-Day Look Back

#### Technical Integrator (TI) ●

- Continued Performance and Scalability Phase 1 Testing (system analysis and initial recommendations).
- Continued Performance and Scalability Phase 2 Testing (Baseline Testing against Performance models).
- Continued Performance and Scalability Phase 3 Testing for 2020 Address Canvassing.
- Continued Integration Testing for 2020 Address Canvassing.
- Continued Integration Testing for Peak Operations Recruiting & Hiring.
- Continued supporting operations and management activities for early operations preparations.
- Continued to manage and track the 2020 Census peak operations, Self-Response, Nonresponse Followup, Update Leave, Address Canvassing, Group Quarters Enumerations, Update Enumerate, Integrated Partnership, Count Review, Remote Alaska Communications, Archiving, Response Processing, Data Products/Dissemination, and Redistricting operational deliveries baselines.
- Continued to plan for the following 2020 Census operational deliveries (baseline by August 1, 2019):
  - Count Question Resolution
- Continued supporting the deployment of Wave 1 ACOs.

### 30-Day Look Ahead

#### Technical Integrator (TI)

- Continue Performance and Scalability Phase 1 Testing (system analysis and initial recommendations).
- Continue Performance and Scalability Phase 2 Testing (Baseline Testing against Performance models).
- Continue Performance and Scalability Phase 3 Testing for 2020 Address Canvassing.
- Continue Integration Testing for 2020 Address Canvassing.
- Continue Integration Testing for Peak Operations, Recruiting & Hiring.
- Continue supporting operations and management activities for early operations preparations.
- Continue to manage and track the 2020 Census peak operations, Self-Response, Nonresponse Followup, Update Leave, Address Canvassing, Group Quarters Enumerations, Update Enumerate, Integrated Partnership, Count Review, Remote Alaska Communications, Archiving, Response Processing, Data Products/Dissemination and Redistricting operational deliveries baselines.
- Continue to plan for the following 2020 Census operational deliveries (baseline by August 1, 2019):
  - Count Question Resolution
- Continue supporting the deployment of Wave 1 ACOs.

#### Technical Integrator (TI) Yellow Status

- Maintain management focus on conducting and remediating any issues that may arise during ongoing system performance and scalability testing.

# 2020 Census

## Major Contracts (continued)

### 30-Day Look Back

#### **Decennial Device as a Service (dDaaS) ●**

- Continued development of the dDaaS dashboard to be used for asset management, ordering, and reporting for 2020 operations.
- Continued to develop Help Desk integration with Decennial Service Center (DSC) for 2019/2020 operations.
- Continued development on a nationwide cellular wireless plan via a multiorganizational Tiger team. The initial cellular plan (best local cellular carrier) will be 2019 Address Canvassing focused and will accommodate the 2020 NRFU operation afterward.
- Coordinated shipments and continued decommissioning of iPhone 7s from RCCs and HQ to decommissioning center in Atlanta, GA.
- Continued to automate the Address Canvassing laptop image process and delivered the laptops with the Address Canvassing image to TI for testing and verification.
- Continued reimaging of deployed laptop devices for development and testing with the latest laptop image.
- Continued CDW-G and TI meetings for transferring the ITMS system to the Decennial TI cloud.
- 47,414 of the 56,000 laptops ordered for Address Canvassing have arrived in the CDW-G warehouses and are currently being inventoried. The 3,060 smartphones for Address Canvassing have arrived in the CDW-G warehouse.
- Conducted User Acceptance Testing on asset management tool, ACT.
- Provisioned and shipped, from CDWG, Windows 10 devices for the Address Canvassing lister training dry run.
- Oversaw decommissioning of Greenbelt iPhone 7s at the Atlanta decommissioning site as part of the iPhone 8 transition.

### 30-Day Look Ahead

#### **Decennial Device as a Service (dDaaS)**

- Receive remaining 8,586 Address Canvassing laptops in the CDW- G warehouse.
- Provision and ship devices for Address Canvassing CFS and QC lister dry runs.
- Provision and ship devices for Group Quarters Advanced Contact CFS dry run.
- Provision and ship devices to RCCs for partnership specialists.
- Provision and ship devices to RCCs for regional techs.
- Provision and ship devices to RCCs for PES area managers.
- Conduct user acceptance testing on Dashboard Order Processing tool.
- Conduct provisioning dry run demo for Address Canvassing laptops at CDW-G Chicago provisioning center.
- Finalize application and user guides for ACT tool.
- Place order for spare accessories for Address Canvassing device kits.

# 2020 Census

## Major Contracts (continued)

### 30-Day Look Back

#### Census Questionnaire Assistance (CQA) ●

- Monitored the contractor's progress of the 10 contact center sites including leasing, site build-out, and staffing.
- Monitored the development status and provided reviews for key operational documentation from the CQA contractor, including system and physical architecture plans, system design plans, system testing plans, system deployment plans, staffing plans, contact center site plans, and 84 required Phase 2 standard operating procedures established to support the CQA operation.
- Previously noted schedule risk with FedRAMP certification of TTECH CCaaS (Call Center as a Service) because of GSA furlough from shutdown. Decennial senior leaders met with GSA leadership on February 5 to request prioritization of TTECH CCaaS with FedRAMP process. On February 26, FedRAMP Joint Authorization Board (JAB) CIOs prioritized the TTECH CCaaS.
- Participated in demonstrations of the CQA call system, including the automated Interactive Voice Recognition (IVR) function, the call-back scheduler function for a caller, and the desktop interface used by the customer service representative (CSR) to receive live calls and provide responses (both inbound and outbound).
- Continued to monitor and assess the novation process associated with the purchase of GDIT's contact center operations by Maximus Inc.

### 30-Day Look Ahead

#### Census Questionnaire Assistance (CQA)

- Continue to provide oversight and review for the development of 84 required Phase 2 standard operating procedures (SOPs) to support the CQA operation. To date, 15 SOPs are approved, and 7 are under GPMO review.
- Continue to provide oversight and review of the contractor's 27 deliverables (24 contractual; 3 noncontractual) for Phase 2 operations. To date, 18 are accepted, and 4 are under GPMO review.
- Monitor the contractor's progress of the 10 planned contact center sites, including site build-out and recruiting/staffing. Locations are: Jacksonville, FL; Pueblo, CO; Irving, TX; Blythewood/Columbia, SC; Tempe, AZ; Tamarac, FL; Nashville, TN; Kansas City, MO; El Paso, TX; as well as the non-English non-Spanish contact center in Brooklyn, NY. Detailed information on site progress provided weekly in the DOC Periodic Performance Management Report compiled by the Decennial Census Management Division.
- Hold our quarterly CQA Program Management Review, scheduled for March 6 with executive and senior Decennial leadership.

# 2020 Census

## Major Contracts (continued)

### 30-Day Look Back

#### **2020 Enterprise Censuses and Surveys Enabling (ECaSE) Platform**

- Continued development for subsequent 2020 Census deliveries, including the Test Readiness Reviews (TRR) for Forms Printing and Distribution in April and for Remote Alaska (which includes Group Quarters, Enumeration at Transitory Locations, and Update Enumerate) in May. Closely monitoring sprint velocity and the backlog to identify areas at risk for TRR deliveries. In latest reports, Self-Response and NRFU deliveries were highlighted as at risk for having some functionality fully developed/tested by TRR depending on timing of finalizing some technical specifications/designs.
- Continued support for Address Canvassing integration testing.
- Continued production support of time and expense activities for early operations recruiting.

### 30-Day Look Ahead

#### **2020 Enterprise Censuses and Surveys Enabling (ECaSE) Platform**

- Continue development for subsequent 2020 Census deliveries, including the Test Readiness Reviews for Forms Printing and Distribution in April and for Remote Alaska (which includes Group Quarters and Enumeration at Transitory Locations, and Update Enumerate) in May.
- Continue support for Address Canvassing integration testing.
- Continue production support of time and expense activities for early ops recruiting/preparations.

# 2020 Census

## Major Contracts (continued)

### 30-Day Look Back

#### 2020 Census Integrated Communications – Young & Rubicam (Team Y&R) ●

- Presented the request for proposal criteria for media for Census Bureau review and acceptance.
- Secured 2020 Census partnerships with Twitter; the National Hispanic Medical Association and the Southeast Asia Resource Action Center, both based in Washington, DC; SuperMax Supermarkets, based in San Juan, Puerto Rico; the Union Pacific Railroad Company of Omaha, NE; American Apartment Owners Association, National Association of Residential Property Managers, and National Farmers Union. These organizations will help promote and create awareness for the 2020 Census.
- Selected Sprinklr as a social monitoring and listening tool. Staff presented the Upfront Media Group presentation to Director Steven Dillingham on February 11 and Deputy Secretary Karen Dunn Kelly on February 12. The New York City-based Upfront Media Group operates a publishing platform to share content, including photos, videos, SMS messages, email, phone calls, live videos, and more.

### 30-Day Look Ahead

#### 2020 Census Integrated Communications – Young & Rubicam (Team Y&R)

- Present the Media Vendor Day materials to the Census Bureau for review and acceptance.

# 2020 Census

## Major Contracts (continued)

### 30-Day Look Back

#### **Census Schedule A Human Resources and Recruiting, Payroll System (C-SHaRPS) ●**

##### **Recruiting and Assessment**

- Achieved annual ongoing “authorization to operate.”
- As of February 25, more than 177,000 applicants have accessed the system and started an application.
- Recruiting assistants, office operation supervisors, and clerks began using the Learning Management System on January 4 to complete online training.

#### **Census Schedule A Human Resources and Recruiting, Payroll System (C-SHaRPS) ●**

##### **Fingerprinting**

- Continued capturing fingerprints for recruiting assistants, office operation supervisors, and clerk selectees. To date more than 2,300 fingerprints have been collected and transmitted to the Census Bureau.
- Operated and supported the online appointment system.

### 30-Day Look Ahead

#### **Census Schedule A Human Resources and Recruiting, Payroll System (C-SHaRPS)**

##### **Recruiting and Assessment**

- Operate and maintain the online job application and assessments to support recruiting.
- Support selections of office operation supervisors and clerks in the early ACOs.
- Support the online training of recruiting assistants, clerks and office operation supervisors.

#### **Census Schedule A Human Resources and Recruiting, Payroll System (C-SHaRPS)**

##### **Fingerprinting**

- Operate and support the online appointment system.
- Collect fingerprints for recruiting assistants, office operation supervisors, and clerk selectees.

# 2020 Census

## Major Contracts (continued)

### 30-Day Look Back

#### 2020 Printing and Mailing Contract ●

- On February 26, started authority to operate (ATO) activities and plan to achieve ATO by June 28.
- Continued working through production planning activities with R.R. Donnelley.
- Ordered questionnaires for the Paper Data Capture operation and delivery is scheduled by April 29. This will help refine the Paper Data Capture processes and procedures for the 2020 Census.
- Conducted several meetings with RRD on the onboarding process and the onboarding process is underway.

### 30-Day Look Ahead

#### 2020 Printing and Mailing Contract

- Continue working through production planning activities.
- Finalize and approve R.R. Donnelley's quality control plans.

# 2020 Census

## Major Contracts (continued)

### 30-Day Look Back

#### Field IT Deployment (FITd) ●

- Deployed 11 Area Census Offices (ACOs) in February (total 29 ACOs deployed out of 39 for Wave 1).
- Staff collected closeout, punch list, and lessons learned info for each weeks deployments.
- Deployed 131 remote worker kits in February.
- Placed the order Wave 2 ACO equipment
- Placed the order remote worker Wave 2 equipment.

### 30-Day Look Ahead

#### Field IT Deployment (FITd)

- Plan to deploy the remaining ACOs (10) in March.
- Continue to deploy remote worker kits.
- Develop lessons learned from ACO Wave 1 deployment.
- Plan to order PDCC West equipment.

# 2020 Census

## Budget

- With the enactment on February 15 of the Consolidated Appropriations Act, 2019 (P.L. 116-6) for the 2020 Census program of \$3.015 billion, which matched the FY 2019 President's Budget request, the 2020 Census will use a combination of carryover funding from FY 2018 and new FY 2019 appropriations to continue to execute the full suite of activities supported by the FY 2019 President's Budget.

# Periodic Performance Management Reports

## Status Listing

### Status Report Title

●	Area Census Office Construction and Deployment Status – Wave 1
●	Area Census Office Lease Status – Wave 2
●	Area Census Office Construction and Deployment Status – Wave 2
●	2020 Census: Community Engagement Partnership Specialists
●	2020 Census: State Complete Count Commissions
●	2020 Census: Local Complete Committees within States without a State Complete Count Commission
●	Paper Data Capture/Logistics Center – Space Acceptance & Opening Status
●	2020 Census: Applicant Status for Early Operations
●	2020 Census: Onboarding Status for Early Operations Recruiting Assistants
●	2020 Census: Questionnaire Assistance Contact Center Site Status

### Legend

Not Started	Completed	On Track	Management Focus	Requires Attention
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# Periodic Performance Management Reports

## Area Census Office Construction and Deployment Status – Wave 1

**Status:**

● Management Focus

**Data current as of:**  
February 25, 2019

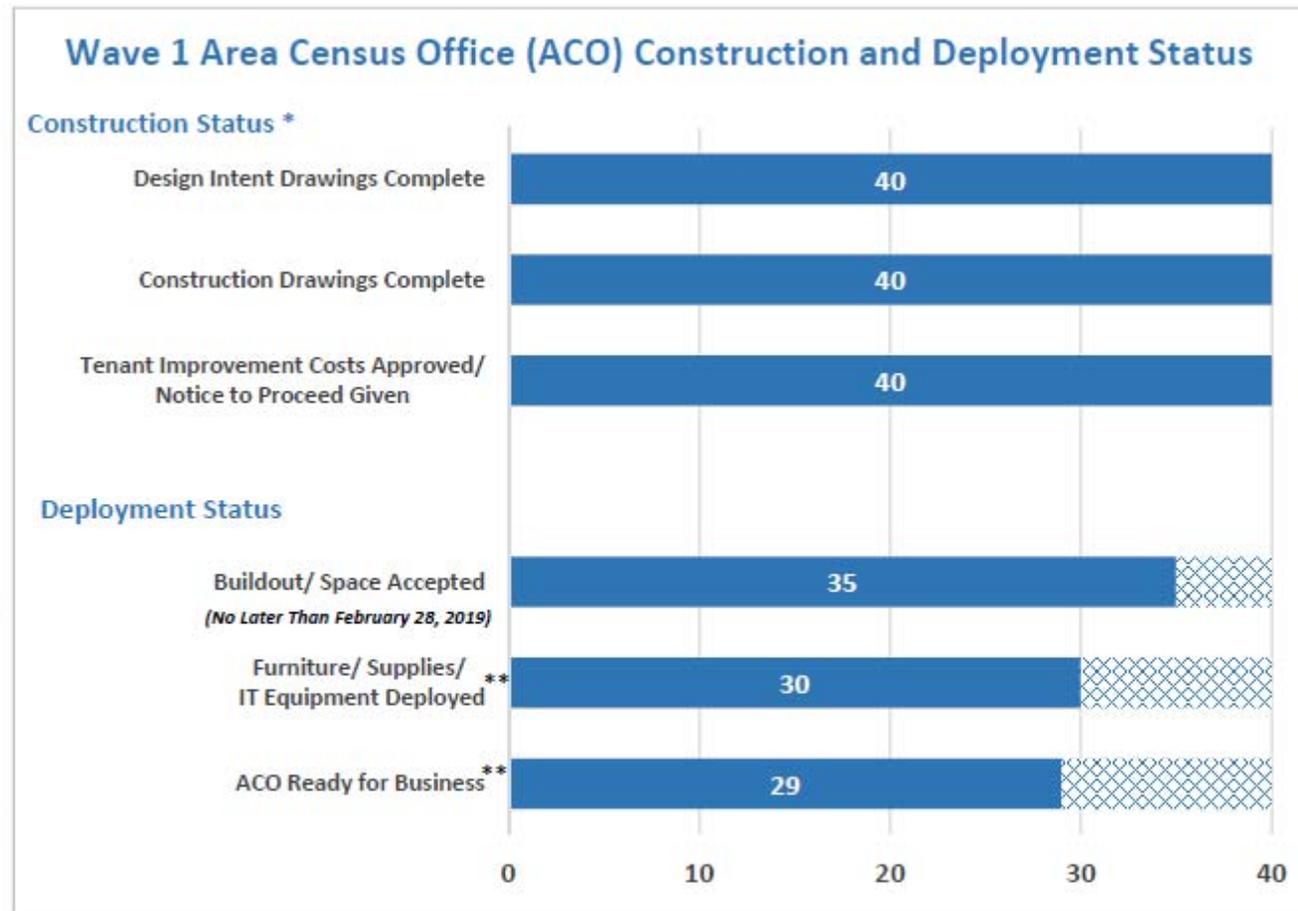
**Wave 1 ACO Opening  
Timeframe:**  
January – March 2019

**Notes:**

\* Concord, NH ACO Lease awarded February 21, 2019.

ACO Ready for Business refers to an ACO where the IT equipment is installed/ operable, furniture is in place, and the Intrusion Detection System is installed/operable. The office is ready for staff, but may not have staff occupying the space.

\*\*This number will only reach 39. These activities will occur in Wave 2 for the Caguas, Puerto Rico (PR) ACO due to the decision to place PR in the Update Leave Type of Enumeration Area. As a result, Address Canvassing will not take place in PR, so the Caguas ACO does not need to open in Wave 1.



The Department of Commerce continues to work with GSA on the overall space acquisition and lease management process, and Census continues to work with GSA to ensure all tasks remain on target.

# Periodic Performance Management Reports

## Area Census Office Lease Status – Wave 2

**Status:**

● *Management Focus*

**Data current as of:**

*February 25, 2019*

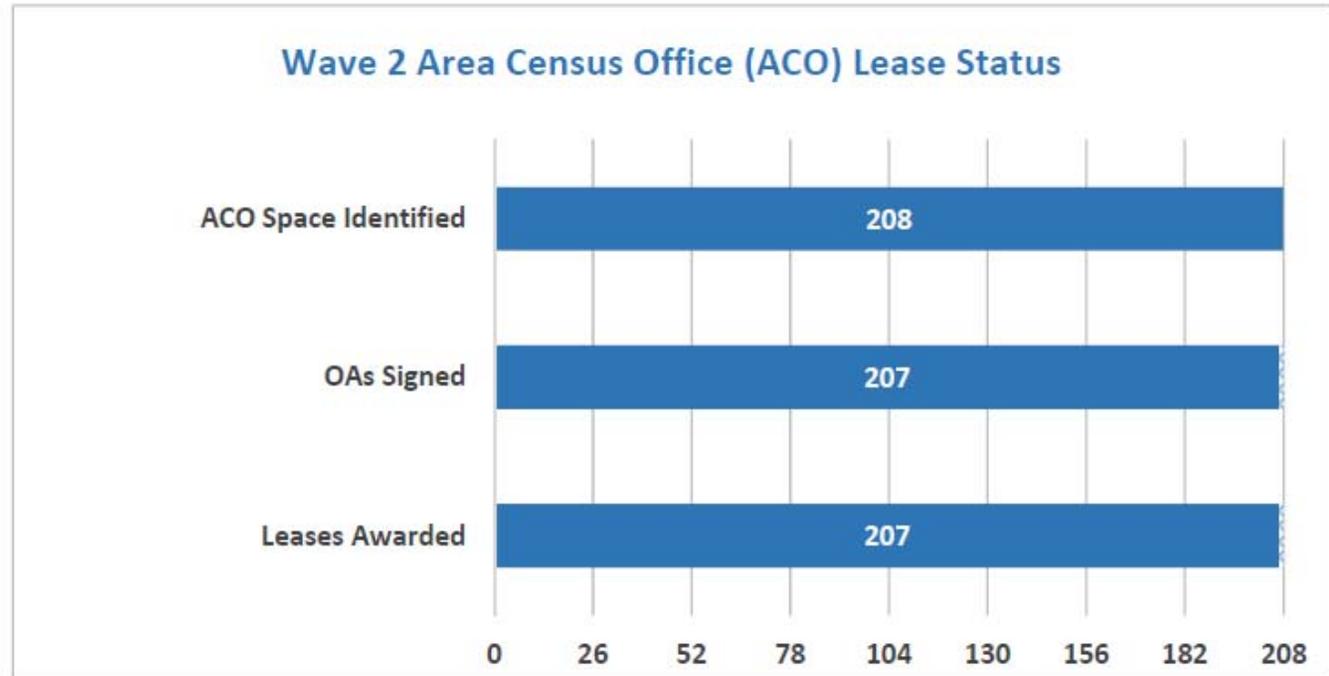
**Completion Date**

**(adjusted):**

*December 15, 2018*

**Notes:**

Jersey City, NJ is the only office without an OA or Lease; however a Memorandum of Understanding (MOU) will be used in place of a government lease. Estimated MOU signed: March 13, 2019.



The Department of Commerce continues to work with GSA on the overall space acquisition and lease management process, and Census continues to work with GSA to ensure all tasks remain on target.

**Source:** *Weekly Field Division Report; emailed update February 25, 2019*

# Periodic Performance Management Reports

## Area Census Office Construction and Deployment Status – Wave 2

**Status:**

● *Requires Attention*

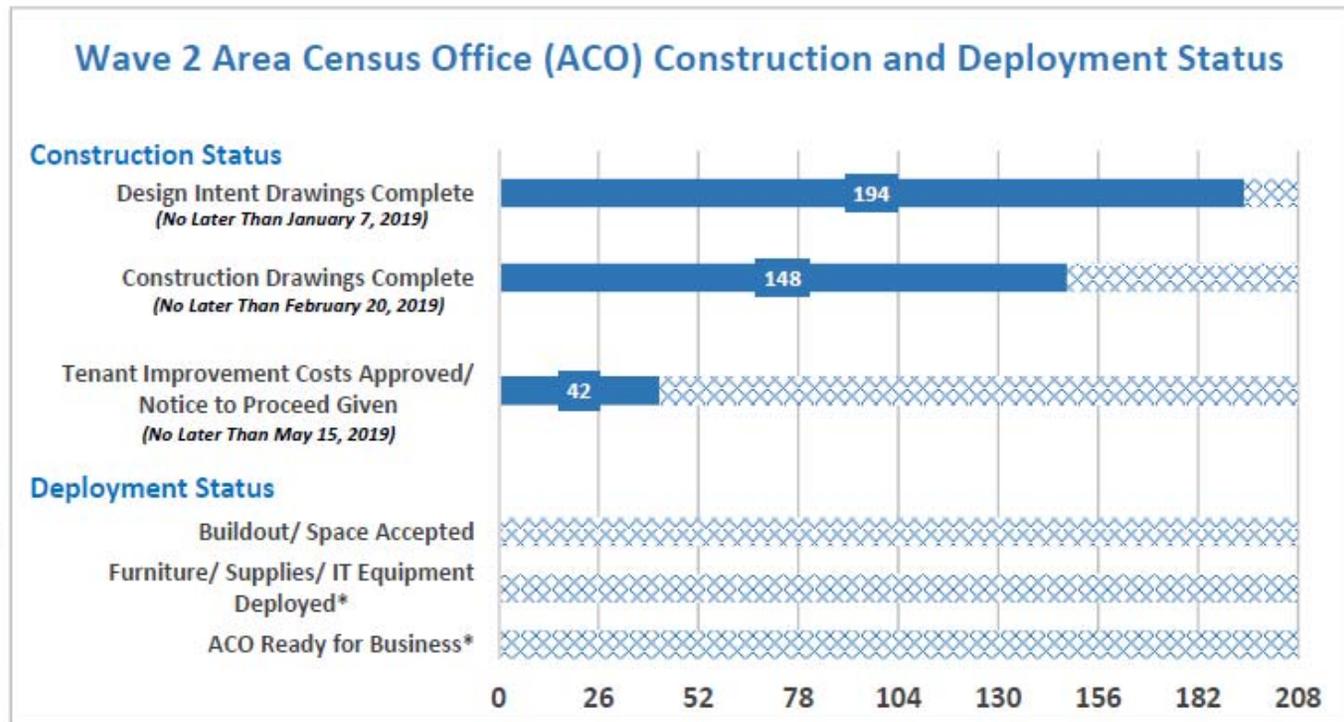
**Data current as of:**  
February 25, 2019

**Wave 2 ACO Opening Timeframe:**  
June – September 2019

**Notes:**

ACO Ready for Business refers to an ACO where the IT equipment is installed/ operable, furniture is in place, and the Intrusion Detection System is installed/operable. The office is ready for staff, but may not have staff occupying the space.

\*This number will reach 209. Deployment activities will occur in Wave 2 for the Caguas, Puerto Rico (PR) ACO due to the decision to place PR in the Update Leave Type of Enumeration Area. As a result, Address Canvassing will not take place in PR, so the Caguas ACO does not need to be Ready for Business in Wave 1.



The Department of Commerce continues to work with GSA on the overall space acquisition and lease management process, and Census continues to work with GSA to ensure all tasks remain on target.

# Periodic Performance Management Reports

## 2020 Census: Community Engagement Partnership Specialists

**Status:**

● Management Focus

**Data current as of:**

February 28, 2019

**Completion Date:**

(1,501 Partnership Specialists)

June 30, 2019

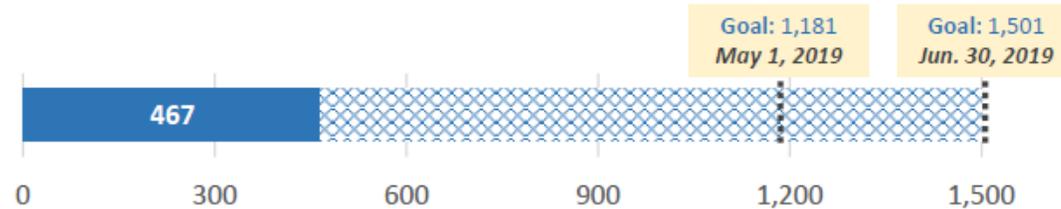
**Notes:**

The overall hiring process remains a concern; the clearance and hiring process is taking much longer than anticipated.

### Partnership Specialist Staffing National Overview

Offers Made <i>(awaiting acceptance)</i>	Offers Accepted <i>(awaiting clearance)</i>	Partnership Specialists Hired
43	180	467

### Current Status and Projections for Staffing Partnership Specialists



### On Payroll for Select Partnership Positions

Region	NY	PHL	CHI	ATL	DEN	LA	HQ
Partnership Specialists	41	54	40	50	81	64	330
Partnership Coordinators	6	6	5	9	6	8	40

Source: NPC Staffing

# Periodic Performance Management Reports

## 2020 Census: State Complete Count Commissions

### Status:

● On Track

### Data current as of:

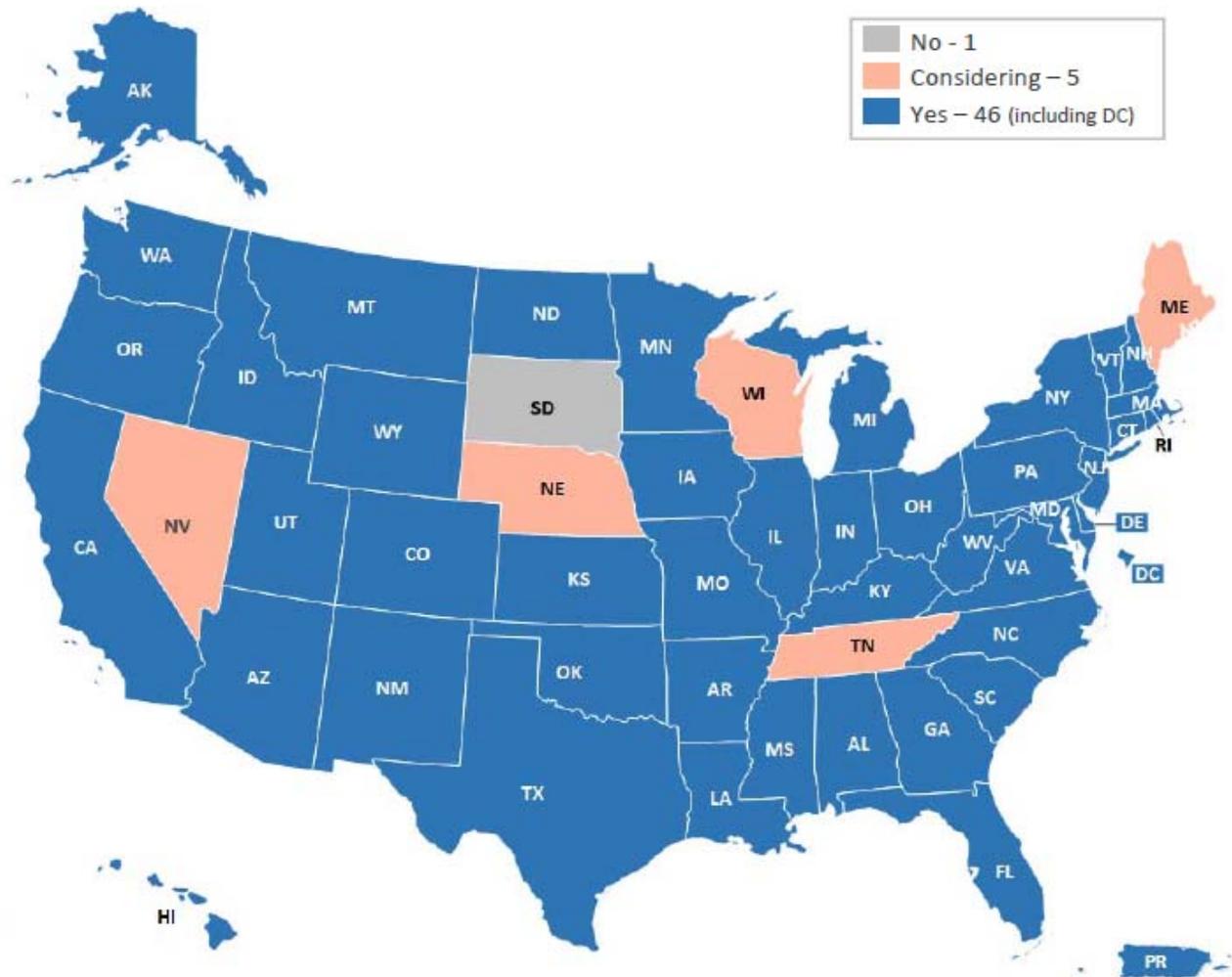
February 22, 2019

### Completion Date:

December 2021

### Notes:

- The state of Kansas has reconsidered its position and has now committed to the formation of an SCCC.
- The state of Vermont has confirmed that it will form a State Complete Count Commission.
- The Census Bureau has received a firm commitment at the highest state-level to form a complete count commission (CCC) from all states that are in the 'Yes' category, but that does not mean that the CCC is fully formed yet or that legislation will be passed. Details about which states have passed legislation will be included in future reports.



# Periodic Performance Management Reports

## 2020 Census: Local Complete Committees within States without a State Complete Count Commission (1 of 2)

**Status:**

● *On Track*

**Data current as of:**

February 21, 2019

**Completion Date:**

December 2021

**Notes:**

There are 1,279 Local Complete Count Committees nationwide:

- 1,075 Government
- 43 Tribal
- 161 Community


<b>Nevada - 3</b>
Washoe County Community Services Department
Chinese American Citizens Alliance
<b>NEW</b> Chispa Nevada


<b>South Dakota - 4</b>
City of Aberdeen
City of Brookings
City of Huron
City of Sioux Falls


<b>Nebraska - 9</b>
City of Grand Island
City of Lexington
City of Lincoln
City of Norfolk
City of Omaha
City of Schuyler
Sarpy County
Karen Society of Nebraska-Lincoln Chapter
South Platte United Chambers of Commerce


<b>Maine - 2</b>
City of Saco
City of South Portland

	
<b>Tennessee - 21</b>	
Bedford County Mayor	Montgomery County
City of Chattanooga	Obion County Mayor
City of Dyersburg	Roane County Tennessee
City of Knoxville	Sumner County
City of Martin	Tipton County
City of Memphis Mayors Office	Metropolitan Government of Nashville and Davidson County/Office of the Mayor
Crockett County	Weakley County Mayor
Lake County	Williamson County
<b>NEW</b> Blount County	
<b>NEW</b> Carter County	
<b>NEW</b> City of Gallatin	
<b>NEW</b> Grainger County	
<b>NEW</b> Monroe County	

<b>Complete Count Committee Type</b>
Total - 59
Government - 45
Tribal - 10
Community - 4

# Periodic Performance Management Reports

## 2020 Census: Local Complete Committees within States without a State Complete Count Commission (2 of 2)

**Status:**

● *On Track*

**Data current as of:**

*February 21, 2019*

**Completion Date:**

*December 2021*

**Notes:**

There are 1,279 Local Complete Count Committees nationwide:

- 1,075 Government
- 43 Tribal
- 161 Community

Wisconsin - 20	
Ho-Chunk Nation	Menominee Indian Tribe
Oneida Tribe of Indians	St. Croix Chippewa Indians
Sokaogon Chippewa Community	Forest County Potawatomi Indian Community
Lac Courte Oreilles Band of Lake Superior Chippewa Indians	Bad River Band of the Lake Superior Tribe of Chippewa Indians
Stockbridge-Munsee Band of Mohican Indians	Lac du Flambeau Band of Lake Superior Chippewa Indians
City of Edgerton	Town of Presque Isle
City of Fitchburg	Town of Windsor
City of Oconomowoc	Village of McFarland
Town of Mincoqua	Village of Wales
<sup>NEW</sup> City of Green Bay	<sup>NEW</sup> Village of Deforest

Complete Count Committee Type
Total - 59
Government - 45
Tribal - 10
Community - 4

# Periodic Performance Management Reports

## Paper Data Capture/Logistics Center – Space Acceptance & Opening Status

### Status:

 Management Focus

### Data current as of:

February 21, 2019

### Notes:

- **Logistics:** 14 Puerto Rico office kits should be delivered on time 3/15/19
- **PDCC East:** majority of equipment expected 4/1/19-4/26/19
- **PDCC West:** Design Intent Drawing accepted 2/15/19, continue to rely heavily on support from Los Angeles Regional Office staff to navigate GSA triple net lease

- User Acceptance Test (UAT) 1: pre 6/28/19 (virtual)
- Test Readiness Review (TRR): 6/28/19 (East)
- Dry Runs: 6/19-8/19 (East)
- Operational Test Dry Run (OTDR): 9/19-10/19 (East)
- Production Readiness Review (PRR): 12/13/19 (both sites)
- Operational Readiness Review (ORR): 2/12/20 – (both sites)



	Jeffersonville Logistics	Jeffersonville PDCC (East)	Phoenix PDCC (West)
Lease Award/ Occupancy Agreement	● ● Lease Award: August 1, 2017 Occ Agreement: April 9, 2018	● ● Lease Award: August 1, 2017 Occ Agreement: April 9, 2018	● ● Occ Agreement: July 24, 2018 Lease Award: July 26, 2018
Buildout/ Space Accepted	● ● ● Accept building: Aug 1, 2017 Buildout: Nov 27, 2017 – June 6, 2018 Final Accept: Feb 2, 2018	● ● ● Accept building: June 2018 Buildout: Sept 10, 2018 – April 1, 2019 Final Accept: April 1, 2019	● ● ● Accept building: July 26, 2018 Buildout: March 21, 2019 – May 31, 2019 Final Accept: June 3, 2019
Furniture/ Supplies/ IT Equipment Deployed	● ● ● IT: April 16 – August 30, 2018 Supp: April 16–Aug 30, 2018 Furniture: May 8-18, 2018	● ● ● IT: January 15 - May 16, 2019 Furniture: March 4-15, 2019 Supplies: April 9 - July 31, 2019	● ● ● Furniture: June 3-14, 2019 IT: June 17 - June 28, 2019 Supplies: July 1 - Sept 1, 2019
Facility Open/ Production Begins	● ● ● Open - mgt staff: July 2, 2018 Open - for kits: Aug 30, 2018 Prod began: Nov 5, 2018	● ● ● ● Open - mgt staff: Nov 9, 2018 Open - for TRR: June 24, 2019 Prod Ready: March 2, 2020 Prod Begins: March 12, 2020	● ● ● ● Open - mgt staff: July 8, 2019 Open-PRR prep: Oct 1, 2019 Prod Ready: March 2, 2020 Prod Begins: March 12, 2020

### Legend

Not Started	Completed	On Track	Management Focus	Requires Attention
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# Periodic Performance Management Reports

## 2020 Census: Applicant Status for Early Operations

**Status:**

● *On Track*

**Data current as of:**

*February 25, 2019*

**Completion Date:**

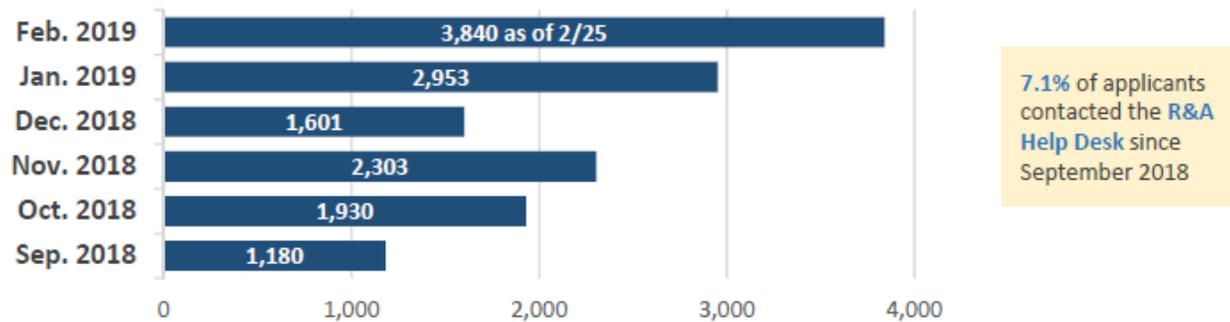
*June 7, 2019*

**Notes:**

### Steps in Applying for a Position for Early Operations



### R&A Help Desk Calls | Total: 13,807



# Periodic Performance Management Reports

## 2020 Census: Onboarding Status for Early Operations Recruiting Assistants

### Status:

● Requires Attention

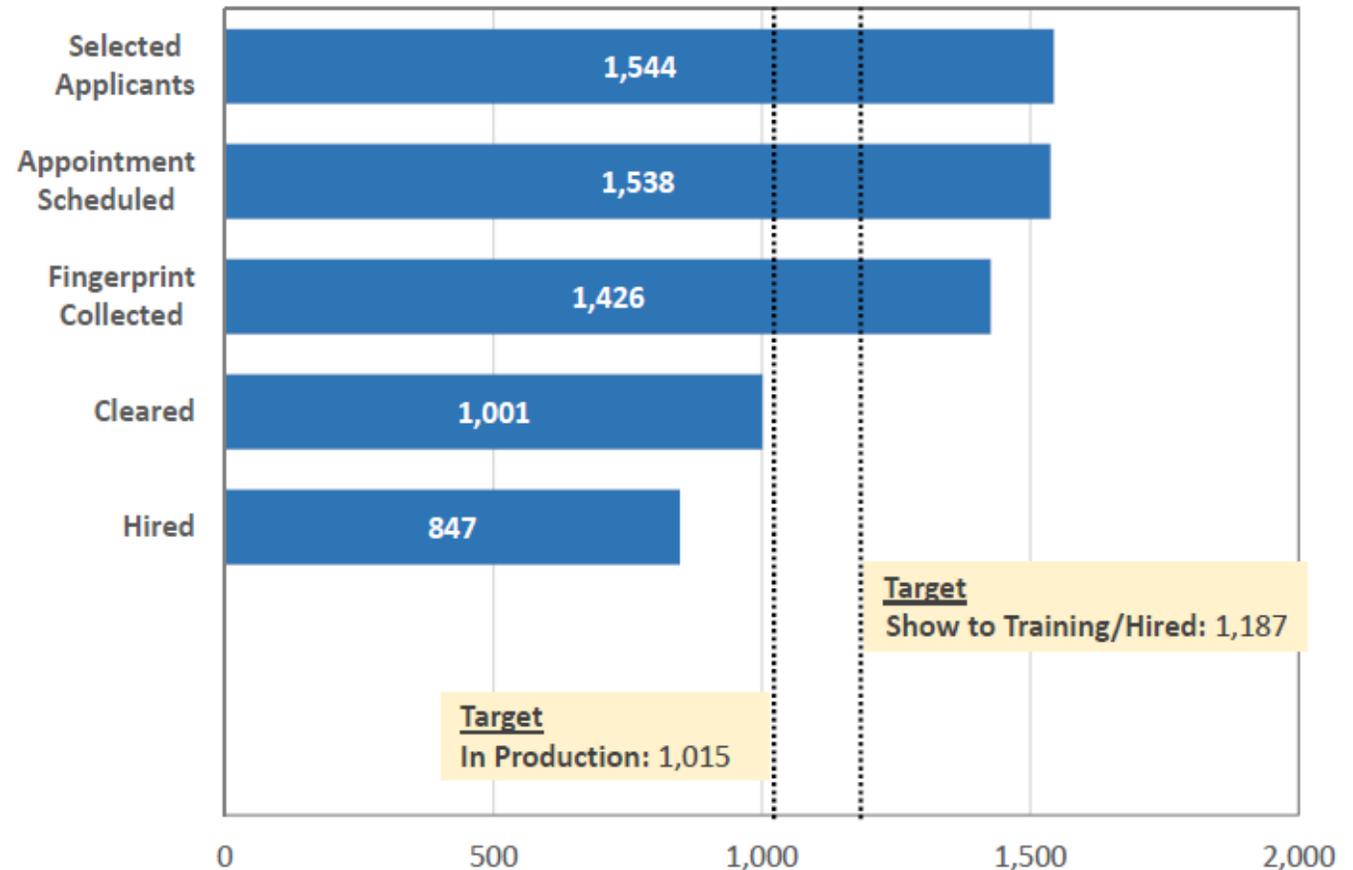
**Data current as of:**  
February 25, 2019

**Completion Date:**  
February 8, 2019

### Notes:

- Training and hiring of Recruiting Assistants began on January 2, 2019.
- As of 2/21/19, 854 Recruiting Assistants have been trained. Field is actively working to hire and train all remaining Early Operations Recruiting Assistants by the earliest possible date.

### Steps in Onboarding



# Periodic Performance Management Reports

## 2020 Census: Questionnaire Assistance Contact Center Site Status

**Status:**

 *On Track*

**Data current as of:**  
*February 21, 2019*

**Completion Date:**  
*July 1, 2019*

**Notes:**

- **NENS/New York site:** Lease signed and executed 02.20.2019. Lease start date is 03.01.2019. Lease Award changed to Completed.
- **El Paso:** The lease acquisition checklist was approved. The landlord's attorneys are prepared to sign the executable version. Still on track to have this closed out by 02.28.2019.
- **Blythwood:** Permits obtained 02.20.2019. Status changed to Completed.

Site	Lease Award	Floor Plan Approval	Permits Obtained	General Contractor Hired	Build-Out	Site Open
1. Jacksonville, FL						
2. Pueblo, CO						
3. Irving, TX						
4. Blythwood, SC						
5. Tempe, AZ						
6. Tamarac, FL						
7. Nashville, TN						
8. Kansas City, MO						
9. El Paso, TX						
10. New York, NY						

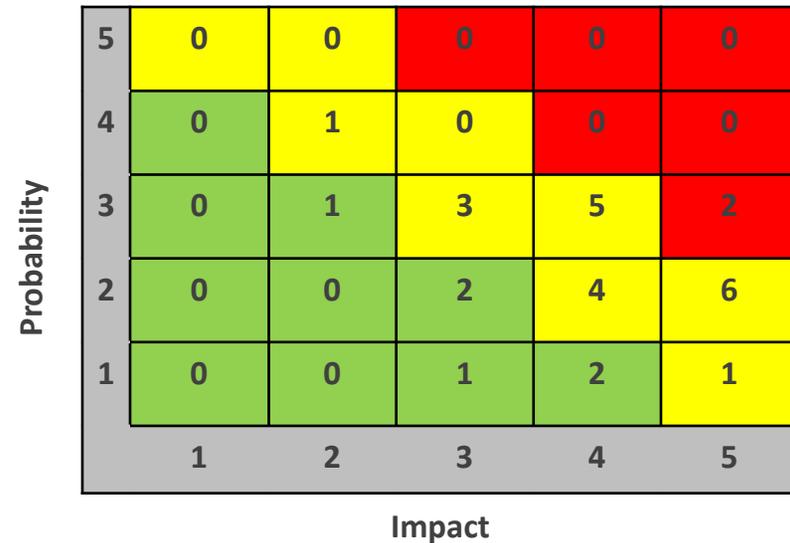
**Legend**



# 2020 Census

## Portfolio Risk Management – Risk Register

Quadrant	Total Risks	%
RED	2	7.1%
YELLOW	20	71.4%
GREEN	6	21.4%
TOTAL	28	100%



The selected risks that follow represent the major concerns that could affect the design or the successful implementation of the 2020 Census.

- Public Perception of Ability to Safeguard Response Data (Probability 3, Impact 5) **RED**
- Cybersecurity Incidents (Probability 3, Impact 5) **RED**

# 2020 Census Obligations and Commitments

## As of January 31, 2019

(Cumulative \$ Millions)	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
<b>2020 Census Total</b>												
2020 Census Total Plan (Baseline Plan)	\$487.0	\$579.5	\$747.3	\$1,077.6	\$1,269.3	\$1,391.4	\$1,595.4	\$1,693.5	\$1,900.9	\$2,117.7	\$2,662.7	\$2,934.7
2020 Census Total Obligations/Commitments	\$363.8	\$444.0	\$642.2	\$898.8								
2020 Census Total Variance Against Plan	\$123.2	\$135.5	\$105.1	\$178.8								
<b>2020 Operations (Non IT)</b>												
2020 Operations Plan (Baseline Plan)	\$196.3	\$272.3	\$340.1	\$537.3	\$592.5	\$657.7	\$740.6	\$822.2	\$956.9	\$1,095.3	\$1,494.9	\$1,758.0
2020 Operations Obligations/Commitments	\$116.5	\$144.8	\$204.2	\$364.4								
2020 Operations Variance Against Operating Plan	\$79.8	\$127.5	\$135.9	\$172.9								
<b>2020 IT</b>												
2020 IT Plan (Baseline Plan)	\$290.7	\$307.2	\$407.2	\$540.3	\$676.8	\$733.7	\$854.8	\$871.3	\$944.0	\$1,022.4	\$1,167.8	\$1,176.7
2020 IT Obligations/Commitments	\$247.3	\$299.2	\$438.0	\$534.4								
2020 IT Variance Against Operating Plan	\$43.4	\$8.0	(\$30.8)	\$5.9								
<b>CEDCaP (Amounts not included in the 2020 Census Total)</b>												
CEDCaP Plan	\$15.7	\$30.3	\$37.2	\$47.5	\$53.3	\$57.1	\$61.9	\$66.7	\$77.4	\$78.9	\$80.3	\$81.6
CEDCaP Obligations/Commitments	\$11.0	\$29.0	\$34.5	\$40.1								
CEDCaP Variance Against Plan	\$4.7	\$1.3	\$2.7	\$7.4								

Based on the January official Financial Management Reports, the 2020 Census program (including CEDCaP) committed or obligated 31 percent of the fiscal year operating plan of \$3.016 billion through January.

The variance of \$173 million against the original plan in 2020 Census non-IT operations consists of \$48 million in salary lapse and \$125 million surplus in contracts and other objects due to delays in commitment dates.

The variance of \$6 million against the original plan in 2020 Census IT systems and operations consists of \$4 million in salary lapse and \$2 million in contracts and other objects due to delays in planned commitment dates.

The \$7.4 million variance against the original plan in CEDCaP, including the 2020 CEDCaP carryover funding, consists of \$1.9 million in salary lapse and \$5.5 million in contracts and other objects due to delays in planned commitment dates.

